Visegrad Fund





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- Communication:
  - The exchange of information between persons
- Communication has three parts:
  - The sender
  - The message
  - The recipient/s
- One of the key factors in clinical trial management
  - Effective, clear, as short as possible





















- Who with whom?
- What communication methods?
- Why?
- When?













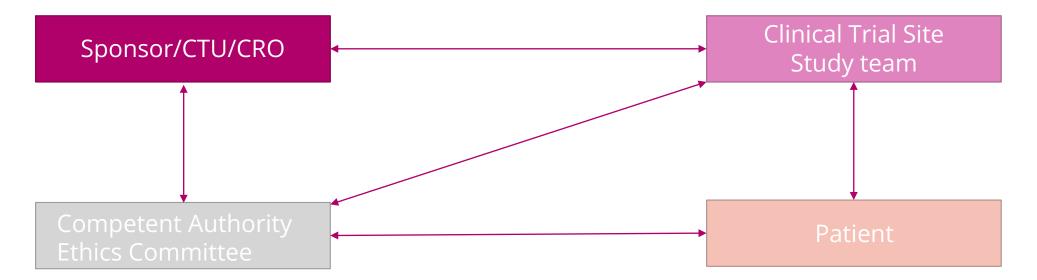








## Communication in clinical trial management Who with whom?























### Communication in clinical trial management Who with whom?

- Sponsor/CTU/CRO
  - Project manager
  - Lead Monitor/Monitor
  - PV teams
  - Medical reviewer
  - Data manager/eCRF
  - Lawyers
  - Any other relevant specialist

- Clinical Trial Site
  - PI
  - Subl
  - Study nurse
  - Pharmacist
  - Study coordinator
  - Start-up manager
  - Data manager
  - Any other relevant specialist





















## Communication in clinical trial management Communication methods

- There are several different methods of communication.
- How you communicate depends on who you are communicating with and the purpose of that communication
  - Phone call
  - Writing form (emails, paper documents...)
  - Personal meeting (face to face meetings)
  - Meeting (personal/online)
  - Hybrid meeting
  - Other communication tools (e.g. chats, tools with live polls, Q&A...)
- Communication methods may vary depending on the subject of communication
- Try to avoid using SMS, WhatsApp in official communication





















- The purpose of that communication
- Who is the **relevant person** to obtain information?
- Clear subject of communication
  - Do not ask too many **different** questions in one email
  - Better to ask more questions in one email than to send 3-4 emails (can hide in the loop)
  - Meetings, send the agenda in advance
- Need to know the process (life cycle of the clinical trial)
  - Nobody is an expert in all fields
  - Who why when and how





















- Whenever necessary
- Life cycle of the clinical trial
  - Start-up phase
  - Monitoring
  - Close-out
- Ad hoc
  - Any other purpose not strictly related to a specific clinical trial





















- Start-up phase
  - Country feasibility
  - Centre feasibility
  - Pre-study visit
  - Regulatory / Contracting
  - Site initiation
- Sponsor wants to have a lot of information in a short time
- Study team needs to provide relevant feedback in a tight deadline
- Effective communication has a key impact on the selection of a country / centre in a clinical trial, the design of the clinical trial, and the conduct of the clinical trial itself





















- Start-up phase
  - Country feasibility
  - Centre feasibility
  - Pre-study visit
  - Regulatory / Contracting
  - Site initiation
- Very often it takes a long time (a few months)
- Budget and terms of contract need to be discussed
  - Any issue needs to be solved in a short time
  - More persons involved in this process, good cooperation is needed
- National template of a Clinical trial Agreement
- Good workflow in an organization





















- Monitoring
- Close-out
  - Communication between
    - Sponsor/CTU/CRO and study team
    - Study team and e.g. IMP supplier, central laboratory
  - Please always put the monitor in the Cc
    - The monitor should be aware of any activities/problems in the centre
    - A source of misunderstanding





















#### Do we have effective communication?

- Sponsor/CTU/CRO
  - Project manager
  - Lead Monitor/Monitor
  - PV teams
  - Medical reviewer
  - Data manager/eCRF
  - Lawyers
  - Any other relevant specialist

- Clinical Trial Site
  - PI
  - Subl
  - Study nurse
  - Pharmacist
  - Study coordinator
  - Start-up manager
  - Data manager
  - Any other relevant specialist
- Contact person in each organisation
  - Recipient, but if not, must always be in the copy





















#### Tips for effective communication

- Right persons
  - Depends on what you would like to know
- Choose the right method of communication
  - Email/phone call/TC
- Clear topic
  - Clear subject of the email
  - Clear topic of the TC
- Ethics in email communication
  - Please keep people in Cc, please reply all
  - If you are in Cc, it is just FYI





















#### Take-home message

- One contact point to avoid duplication
- Need to know the internal/external process
  - You ARE NOT an expert in all fields, you need to ask right questions and know right persons
- Keep people in Cc
- Effective communication saves a lot of time
- Lack of communication can cause serious problems later

















# Thank you for your attention! Any questions?

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